Public Works Commission
Regular Meeting Agenda

Wednesday, June 24, 2026
3:30 p.m.
City Hall – Multi-Purpose Room
23825 Stuart Ranch Road

Call to Order

Roll Call

Pledge of Allegiance

Approval of Agenda

Report on Posting of Agenda – June 18, 2026

1. Written and Oral Communications from the Public and Commissioners

A. Communications from the Public concerning matters which are not on the agenda but for which the Commission has subject matter jurisdiction. The Commission may not act on these matters at this meeting. (30 minutes total time allotted)

B. Staff Updates. (5 minutes total time allotted)

C. Commissioner reports, comments and inquiries. (15 minutes total time allotted)

2. Consent Calendar

A. Previously Discussed Items

None.

B. New Items

None.

3. Old Business

None.

4. New Business

A. Malibu Disaster Recovery District Updates

Staff recommendation: Receive updates for the Malibu Disaster Recovery District (MDRD).

Staff contact: Assistant City Manager DuBoux, 456-2489 ext. 339

B. Capital Improvement Program (CIP) Projects Update

Staff recommendation: Review the updates for the Capital Improvement Program (CIP) Projects.

Staff contact: Assistant Public Works Director Holden, 456-2489 ext. 338

C. Public Works Commission Assignments

Staff recommendation: Recommend Public Works Commission assignments for Fiscal Year (FY) 2026-27 for City Council consideration.

Staff contact: Assistant Public Works Director Holden, 456-2489 ext. 338

Adjournment

Future Meetings

Wednesday, July 22, 2026 3:30 p.m. Regular Commission Meeting City Hall Multipurpose Room
Wednesday, August 26, 2026 3:30 p.m. Regular Commission Meeting City Hall Multipurpose Room
Wednesday, September 23, 2026 3:30 p.m. Regular Commission Meeting City Hall Multipurpose Room

Guide to the City Commission Proceedings

The Oral Communication portion of the agenda is for members of the public to present items which are not listed on the agenda but are under the subject matter jurisdiction of the Commission. Although no action may be taken, the Commission and staff will follow up, at an appropriate time, on those items needing response. Each speaker is limited to (3) three minutes. Time may be surrendered by deferring (1) one minute to another speaker, not to exceed a total of (8) eight minutes. The speaker wishing to defer time must be present when the item is heard. In order to be recognized and present an item, each speaker must complete and submit to the Recording Secretary a Request to Speak form prior to the beginning of the item being announced by the Chair (forms are available at the entrance to the meeting room). Speakers are taken in the order slips are submitted.

Items in Consent Calendar Section A have already been considered by the Commission at a previous meeting where the public was invited to comment, after which a decision was made. These items are not subject to public discussion at this meeting because the vote taken at the previous meeting was final. Resolutions concerning decisions made at previous meetings are for the purpose of memorializing the decision to assure the accuracy of the findings, the prior vote, and any conditions imposed.

Items in Consent Calendar Section B have not been discussed previously by the Commission. If discussion is desired, an item may be removed from the Consent Calendar for individual consideration. Commissioners may indicate a negative or abstaining vote on any individual item by so declaring prior to the vote on the motion to adopt the entire Consent Calendar. Items excluded from the Consent Calendar will be taken up by the Commission following the action on the Consent Calendar. The Commission first will take up the items for which public speaker requests have been submitted. Public speakers shall follow the rules as set forth under Oral Communication.

Old Business items have appeared on previous agendas but have either been continued or tabled to this meeting

with no final action having been taken. Public comment shall follow the rules as set forth under Oral Communication.

Items in New Business are items which are appearing for the first time for formal action. Public comment shall follow the rules as set forth under Oral Communication.

Copies of the staff reports or other written documentation relating to each item of business described above are on file in the Public Works Department, Malibu City Hall, 23825 Stuart Ranch Road, Malibu, California and are available for public inspection during regular office hours which are 7:30 a.m. to 5:30 p.m., Monday through Thursday, and 7:30 a.m. to 4:30 p.m., Friday. Written materials distributed to the Commission within 72 hours of the Commission meeting are available for public inspection immediately upon distribution (Government Code Section 54957.5(b)(2). Copies of staff reports and written materials may be purchased for $0.10 per page. Pursuant to State law, this agenda was posted at least 72 hours prior to the meeting.

The City Hall phone number is (310) 456-2489. To contact City Hall using a telecommunication device for the deaf (TDD), please call (800) 735-2929 and a California Relay Service operator will assist you. In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact Environmental Sustainability Director Yolanda Bundy, (310) 456-2489, ext. 229. Notification 48 hours prior to the meeting will enable the City to make reasonable arrangements to ensure accessibility to this meeting. [28 CFR 35.102-35.104 ADD Title II].

Requests for use of audio or video equipment during a Commission meeting should be directed to the Media Team at (310) 456-2489, ext. 227, or media@malibucity.org. Materials must be submitted by 12:00 p.m. on the day of the meeting.

I hereby certify under penalty of perjury, under the laws of the State of California, that the foregoing agenda was posted in accordance with the applicable legal requirements. Dated this 18th day of June 2026.

Brandie Ayala

Brandie Ayala, Interim Public Works Administration Manager

Public Works Commission Agenda Report

Public Works Commission Meeting 06-24-26
Item 4.A.

To: Chair Keegan and Members of the Public Works Commission

Prepared by: Rob DuBoux, Assistant City Manager
Tatiana Holden, Assistant Public Works Director/City Engineer

Date prepared: June 17, 2026 Meeting date: June 24, 2026

Subject: Malibu Disaster Recovery District Updates

RECOMMENDED ACTION: Receive updates for the Malibu Disaster Recovery District (MDRD).

DISCUSSION: At the June 22, 2026, City Council meeting, City Manager's Office presented the Malibu Disaster Recovery District item. The staff asked Council for adoption of resolution declaring the City's intention to establish the MDRD and the governing Public Financial Authority (PFA). The intended purpose of the MDRD is to create the opportunity to utilize property tax increment financing to fund targeted recovery, infrastructure and resilience investments within the eastern portion of the City.

A Disaster Recovery District is a public financing district formed for the purpose of supporting recovery and rebuilding in an area substantially impacted by a declared disaster. The DRD creates a dedicated financing structure and public sector operating entity (DRD Public Financing Authority) through which eligible revenues generated within the disaster-impacted area can be reinvested into projects that support recovery, restore or replace damaged improvements, strengthen infrastructure, and reduce the risk of future disasters. The added benefit of the MDRD is the opportunity to potentially include a portion of County tax revenues in the district's revenues that would help fund critical projects.

The City Manager's Office began pursuing the MDRD as part of advancing two of the goals in the City's 2025-2028 Strategic Plan:

- Goal 2: Drive Economic Recovery and Restore Lost Revenue. The proposed MDRD would support economic recovery by creating a financing structure tied to rebuilding and reinvestment within the disaster-impacted area and by positioning the MDRD to pursue grants, bonds, and other outside funding sources for recovery and infrastructure projects.

- Goal 3: Advance Infrastructure Resilience. The proposed MDRD would create a potential long-term financing mechanism to support eligible infrastructure and resilience projects in the disaster-impacted area, including projects related to coastal wastewater infrastructure, water storage and fire flow, coastal resilience, emergency power, telecommunications reliability, and other recovery related infrastructure improvements.

The MDRD was identified as a potentially beneficial instrument after the City undertook significant and costly restoration, rebuilding and long-term economic recovery efforts which were necessitated by the devastation caused by the Palisades Fire in eastern Malibu. To support the disaster recovery and better make the district area more resilient, the affected area requires continued investment in public infrastructure, public safety, coastal resilience, and other improvements.

The MDRD provides a financing strategy to dedicate future property tax increment generated from rebuilding and reinvestment within the disaster-impacted area to be used towards eligible infrastructure, resilience, and recovery projects.

The proposed MDRD would be focused on the eastern portion of the City within the Palisades Fire perimeter, within which more than 50% of approximately 1,412 properties experienced significant damage or destruction. If formed, the MDRD would have a 50-year term and be governed by a Public Financing Authority comprised of City Council members and public members, consistent with applicable law. If the County consents to partnership with the City in the MDRD, a County Supervisor would also become part of the governing Public Financing Authority. The Public Financing Authority would be responsible for considering the Infrastructure Financing Plan, overseeing district revenues, approving eligible district expenditures, and carrying out the public financing functions of the district.

The proposed MDRD should be understood as a long-term financing tool rather than an immediate source of unrestricted funding. The amount and timing of available funding will depend on the pace of rebuilding, the amount of tax increment allocated by the City and any participating taxing entities, the availability of grants and other outside funding, and the feasibility of issuing bonds or using other financing tools.

Potential eligible MDRD projects could include:

- PCH Wastewater
- Telecommunication Undergrounding
- PCH Safety Improvement Projects
- Street and roadway restoration
- PCH Shoreline Protection and Coastal Resilience Project
- Water Storage Tank and Pipeline Project

- Flood control, stormwater, and debris-flow mitigation
- Fiber optic and emergency communications infrastructure
- Fire break and vegetation management improvements
- Emergency power and community resilience facilities
- Other eligible projects identified in the Infrastructure Financing Plan

At this time, the staff is following Council directions on how to proceed with the MDRD. Staff will be providing the Commission with updates as the effort moves forward.

ATTACHMENT: None

Public Works Commission Agenda Report

Public Works Commission Meeting 06-24-26
Item 4.B.

To: Chair Keegan and Members of the Public Works Commission

Prepared by: Tatiana Holden, Assistant Public Works Director/City Engineer

Date prepared: June 17, 2026 Meeting date: June 24, 2026

Subject: Capital Improvement Program (CIP) Projects Update

RECOMMENDED ACTION: Review the updates for the Capital Improvement Program (CIP) Projects.

DISCUSSION: The proposed CIP projects for Fiscal FY26-27 were presented to the Public Works Commission at the May 27, 2026, meeting. Below is the update on the projects which have progressed since the previous presentation.

No.	Project Name	Current Status	Initiation Date	Est. Completion Date
Strategic Plan Goal 1: Support Community Rebuilding and Long-Term Recovery				
1.	PCH Wastewater (Palisades Fire)	Preparation of the Assessment District Engineer's Report to fund design	June 2026	April 2029
2.	Las Flores Park Repairs	In construction	January 2026	Summer 2026 (Phase 1 – trail, fencing, landscaping & irrigation)
Strategic Plan Goal 3: Advanced Infrastructure Resilience				
3.	CCWTF Phase 2	MOU with State Water Board is being finalized	2017	2031
4.	Westward Beach Shoulder Repair	In construction	June 2026	August 2026

5.	Encinal Cyn 50-in Storm Drain Improvements	Out to bid. Bids are due July 23rd	2024	October 2026
6.	Solar Power & EV Charging Stations	CPA funding request	June 2026	2028
Strategic Plan Goal 4: Improve Public Safety				
7.	PCH at Las Flores and Rambla Pacifico Intersection Improvements	75% preliminary design, coordination with Caltrans. Presentation to Public Works Commission and Community Workshop in Sep-Oct 2026	June 2025	Spring 2027
8.	PCH Quick-Build Roundabouts	Awaiting City Council approval. Presentation to Council on July 13th	Spring 2025	Winter 2026
9.	2026 Annual Street Maintenance Project	Bids received June 18th	Summer 2026	Fall 2026
10.	Busch Drive Roundabout	Funding Agreement with Metro, Cooperative Agreement with Caltrans for PID phase, conceptual design	November 2025	June 2029 (design)
Strategic Plan Goal 5: Modernize City Operations with a new Digital Ecosystem				
11.	City Hall Audio Visual Upgrades	In construction	March 2026	September 2026

ATTACHMENT: None

Public Works Commission Agenda Report

Public Works Commission Meeting 06-24-26

Item 4.C.

To: Chair Keegan and Members of the Public Works Commission

Prepared by: Tatiana Holden, Assistant Public Works Director/City Engineer

Date prepared: June 17, 2026 Meeting date: June 24, 2026

Subject: Public Works Commission Assignments

RECOMMENDED ACTION: Recommend Public Works Commission assignments for Fiscal Year (FY) 2026-27 for City Council consideration.

DISCUSSION: Historically, Council Commissions have proposed assignments for Council consideration each Fiscal Year. In FY 2025-26, the Commission did not have assignments approved by Council, instead, Council drafted and approved the 2025-28 Strategic Plan (Attachment 1). The City now seeks to resume the practice. These assignments help guide Commission meeting agenda items and provide an outline of matters that require feedback or analysis.

In FY 2026-27, a work plan is being reintroduced to the Council, and the Commission will have assignments aligned with the new work plan and the Strategic Plan. The new work plan (Attachment 2) was reviewed by Council at its May 23, 2026, budget public hearing.

At the May 27, 2026, Commission meeting, the proposed FY 2026-27 Public Works Department Work Plan was presented to the commissioners. The list of the proposed assignments was developed based on the work plan and the Strategic Plan and is provided for Commission consideration (Attachment 3). Once the proposed recommended assignments are agreed upon by a consensus of the Commission, it will be provided to Council for review and approval along with those from the other Commissions.

ATTACHMENTS:

1) 2025-28 City of Malibu Strategic Plan
2) FY2026-27 Public Works Department Workplan (extracted from May 14, 2026, Administration and Finance Committee Agenda packet)
3) Proposed FY2026-27 Public Works Commission Assignments

CITY OF MALIBU
2025–2028 STRATEGIC PLAN



NOVEMBER 2025

CITY COUNCIL

The City Council, comprised of the Mayor and four City Councilmembers, is the governing body of the city, with all the regulatory and corporate powers of a municipal corporation provided under California State Law. In general, the Council supervises the operations of the City government by establishing policies and programs and appropriating funds for each service function



Mayor
Marianne Riggins



Mayor Pro Tem
Bruce Silverstein



Councilmember
Doug Stewart



Councilmember
Steve Uhring



Councilmember
Haylynn Conrad

EXECUTIVE SUMMARY

Malibu, with its 22 miles of scenic coastline, is a cornerstone of Southern California's identity, blending natural beauty, small town charm, and surf heritage. As part of Los Angeles County, it attracts over 15 million annual visitors, contributing significantly to the region's $35 billion tourism economy. Iconic beaches like Zuma and Surfrider draw sun-seekers worldwide. Malibu's unique blend of coastal charm and cultural cachet shapes the Southern California lifestyle, making it both a vital economic driver and a global symbol of the California dream.

In recent years, Malibu has been heavily impacted by catastrophic wildfires. In 2018, the Woolsey Fire burned nearly 97,000 acres and destroyed over 1,600 structures. In 2025, the Palisades Fire destroyed 23,000 acres and over 5,300 structures. Each emergency caused displacement of thousands and destruction of entire neighborhoods.

At this moment in time, strategic planning is essential for the City of Malibu. The 2025-2028 Strategic Plan will prioritize rebuilding efforts, allocate limited resources efficiently, and address immediate community needs such as housing, infrastructure, and public safety. Planning also allows for improved disaster preparedness, integrating lessons learned to reduce future risks.

By aligning with environmental and economic goals, the City of Malibu can rebuild stronger, safer, and more sustainably.

Strategic Planning Guidance Provided by:

- City Council
- Candace Bond, Interim City Manager
- Richard Rojas, Deputy City Manager
- Trevor, Interim City Attorney
- Kelsey Pettijohn, City Clerk
- Yolanda Bundy, Director of Community Development
- Rob Duboux, Public Works Director
- Kristin Riesgo, Community Service Director
- Susan Duenas, Public Safety Director

Please note: the Strategic Plan goals, objectives, projects and strategies, are not organized in order of priority. Numbers are assigned for reference purposes only.

MALIBU'S MISSION

Malibu's Mission and Vision

Malibu's General Plan's mission and vision statements instruct us to focus on preserving Malibu's rural character. We are tasked with protecting Malibu's natural and cultural resources, and providing sustainable visitor-serving opportunities while avoiding suburbanization and commercialization. Malibu will maintain a high-quality environment and a welcoming community for its residents and visitors.

Mission of Malibu Municipal Government

The mission of Malibu's municipal government is to follow the guidance of Malibu's general plan while ensuring the well-being, safety, and prosperity of its community. This involves delivering essential services, maintaining infrastructure, and fostering a sense of community through ongoing communications and various outreach programs and initiatives.

MALIBU SWOT ANALYSIS

STRENGTHS

- AAA issuer credit rating
- Secure property tax revenue base
- Experienced department heads
- Strong community involvement
- Malibu brand is associated with desirable lifestyle, iconic beach city, rural environment, surfing, luxury ocean front homes, and desirable visitor location

WEAKNESSES

- Difficulty recruiting staff
- Unknown success of fire rebuild program
- Key infrastructure controlled by outside agencies (ex. Caltrans, MRCA)
- As a contract city we have limited control over police and fire
- High commercial rents drive out businesses and prevent new business development

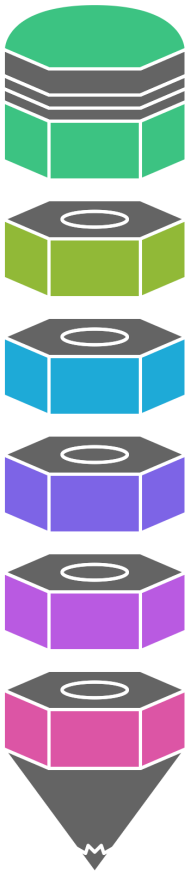
OPPORTUNITIES

- Use performance and communication to engage the community and enhance the relationship between the city management and the residents
- Employ Malibu holdings as business incubator for local businesses
- Focus Fire rebuild decisions on rebuilding resident base vs outside ownership of rebuilt houses
- Continue to improve fire prevention programs
- Improve safety on PCH

THREATS

- Slow fire rebuilds will impact future revenues
- Rebuilds converted to AirBNB and rental vs resident homes- impacts school enrollment and community development
- Another disaster impacts the city
- Residents lose confidence in the city's ability to deliver needed services

Strategic Priorities 2025-2028



Economic Recovery

Focus on revitalizing the economy

Public Safety Improvements

Enhance safety in the community and on Pacific Coast Highway

Workplace Culture and Talent Development

Fostering a positive workplace and developing talent

Infrastructure Resilience

Strengthening infrastructure against future challenges

Modernization and Digital Transformation

Integrating digital solutions for efficiency

Community Services and Facilities Expansion

Expanding services and facilities for community benefit

Made with Napkin

Goal 1: Support Community Rebuilding and Long-Term Recovery

Objective 1.1: Accelerate and simplify the rebuilding of $1.6 billion in destroyed properties.

Projects	Strategies
Long Term Recovery Plan: Establish a clear, community-informed roadmap to guide disaster recovery, rebuilding, and long-term resilience. (Administration)	• Develop a Community-Led Recovery Vision • Create Sector-Based Recovery Frameworks • Align with FEMA and State Recovery Frameworks • Build Measurable Milestones and Accountability Structures
Focused Code Amendments: Streamline rebuilding by removing unnecessary regulatory barriers while maintaining safety and environmental standards. (Community Development)	• Identify rules that disproportionately delay recovery • Adopt temporary flexibilities for rebuilds • Engage Technical Advisory Groups • Ensure transparency and public review
Fire Rebuild Waivers: Reduce the financial burden on fire-affected residents by waiving fees. (Community Development)	• Waive permitting for fire-damaged properties • Create a simple waiver application process • Monitor budgetary impacts and recovery outcomes

Objective 1.2: Modernize development policies and procedures citywide to support resilient community development.

Projects	Strategies
Development Policy & Procedure Updates: Modernize policies and procedures to support resilient development aligned with future community needs. (Community Development)	• As needed, update General Plan and Local Coastal Program policies • Incorporate wildfire risk into development criteria • Streamline permitting procedures and administrative requirements • Ensure alignment with state and regional goals

Goal 2: Drive Economic Recovery and Restore Lost Revenue

Objective 2.1: Recover lost sales, hotel, and transaction tax revenue to pre-disaster levels to restore the city's ability to deliver high quality services.

Projects

Economic Recovery Plan: Develop a coordinated, data-driven roadmap to restore and grow the local economy after disaster impacts. (Administration)

Economic Recovery Outreach Campaign: Utilize the city's brand to attract visitors, investment, and residents through strategic outreach. (Administration)

Business Recovery Grants: Support local businesses recovering from fire impacts through direct financial assistance. (Administration)

Strategies

- Conduct an economic impact assessment
- Leverage public-private partnerships
- Engage stakeholders across sectors
- Set short-, mid-, and long-term recovery goals

- Develop a unified recovery marketing strategy
- Target key external audiences
- Use high-quality visual media and storytelling

- Coordinate distribution of partner agency grants
- Prioritize locally owned and vulnerable businesses
- Establish simple, transparent application process
- Leverage public and private sources of funding

Strategies for Economic Recovery



Economic Recovery Plan

Combines economic goals and strategies to enhance local business recovery and drive revenue recovery.

Shop Local Campaign

Promotes cross-sector partnerships and community loyalty to increase foot traffic and local spending

External Marketing

Uses community engagement to support market recovery efforts to attract business and investment.

Made with Napkin

Goal 3: Advance Infrastructure Resilience

Objective 3.1: Develop and fund a comprehensive Infrastructure Resilience Plan.

Projects	Strategies
Sewer Plan: Upgrade aging coastal wastewater infrastructure to protect public health, coastal ecosystems, and ensure compliance with environmental regulations. (Public Works)	• Conduct a feasibility assessment • Coordinate with coastal access and streets projects • Secure funding from state and federal programs • Complete construction within approved timeframe and budget
Water Tanks & Fire Flow Upgrades: Improve water storage capacity and fire protection in hillside and vulnerable areas. (Public Works)	• Evaluate fire flow demand against storage and pressure zones • Upgrade and construct new water storage tanks • Improve pump stations and pressure-reducing valves • Plan for redundancy and backup power
Coastal Resiliency Infrastructure: Protect coastal neighborhoods, infrastructure, and ecosystems from sea level rise, storm surge, and erosion. (Public Works)	• Finalize shoreline vulnerability maps and risk assessments • Design and implement nature-based solutions • Reinforce critical infrastructure with hybrid approaches • Engage the community in adaptation planning.
Microgrid Plan: Develop local clean generation infrastructure in response to outages, power shutoffs and wildfire risk. (Administration)	• Develop an interconnected, self-sufficient energy system that can connect to, disconnect from and run with the larger electrical grid • Power critical services like fire stations, medical offices, etc.
Comprehensive Infrastructure Resilience Financing Plan: Develop an integrated, long-term roadmap for citywide infrastructure that is resilient to climate, seismic, and operational risks. (Administration)	• Conduct a citywide infrastructure vulnerability assessment • Establish resilience criteria in capital planning • Create a 10-20 year resilience investment roadmap • Pursue interagency and community partnerships
Telecommunications Plan: Develop a plan to upgrade the reliability of telecommunications infrastructure across the city. (Administration)	• Collaborate with each telecommunications company to upgrade their network • Pursue multi-company and community partnerships





Goal 4: Improve Public Safety

Objective 4.1: Reduce injury and fatal collisions on Pacific Coast Highway

Projects	Strategies
Pacific Coast Highway Safety: Invest in enforcement, education, and policy improvements. (Public Safety)	• Implement Speed Safety System Pilot Program • Support California Highway Patrol and LA County Sheriff's Department traffic enforcement operations • Implement PCH Safety public education campaign • Commit to setting speed limits based on crash risk, street type, and presence of vulnerable users—not just 85th percentile speed, and using legislative advocacy

Objective 4.2: Increase Wildfire Resiliency

Projects	Strategies
Wildfire Mitigation: Reduce wildfire risk in wildland-urban interface. (Public Safety)	• Update the Community Wildfire Protection Plan (CWPP) to include a comprehensive wildfire risk analysis • Support the formation of Firewise Communities • Obtain grants to remove hazard trees and assist residents with home-hardening • Work with agency partners to implement regional fuel reduction strategies
Emergency Evacuation: Increase alert, warning, and evacuation capabilities. (Public Safety)	• Implement alert and warning systems that do not depend on electricity or cellular service • Implement recommendations in the Subdivision Review Program reports for neighborhoods with only one ingress and egress • Update the City's Evacuation Plan

Objective 4.3: Reduce Homeless Encampments

Projects	Strategies
Homeless Encampments: Expand outreach and enforcement to reduce the number of homeless encampments. (Public Safety)	• Work with agency partners to remove encampments on public property and hillsides • Apply Measure A funds towards more dedicated interim housing beds, outreach, and mental health services • Strengthen enforcement mechanisms for illegal camping, overnight parking and oversized vehicle ordinances

Goal 5: Modernize City Operations with a new Digital Ecosystem

Objective 5.1: Streamline city processes, permitting, payments, and project management

Projects	Strategies
Upgrade Equipment: Integrate modern audio-visual equipment into the City Hall Council Chambers / Civic Theater to provide a state-of-the art forum for Malibu residents. (Administration)	• Assess condition of existing equipment • Select new equipment to support city operations • Plan for phased implementation • Ensure city teams are trained to operate
Online Permitting: Simplify and digitize the end-to-end permitting process to improve turnaround time, transparency and user experience. (Community Development)	• Adopt a user-centered permitting platform • Enable end-to-end digital workflow • Enable e-payment and document management • Create permit status transparency.
Enterprise Resource System: Modernize internal financial, HR, procurement and asset management systems for better integration and efficiency. (Administration)	• Consolidate legacy systems into a single platform • Define and enforce consistent workflows across departments for procurement, invoicing, and time tracking • Automate reporting and compliance • Plan for scalable implementation.
Interdepartmental Project Management Platform: Improve coordination, visibility, and accountability for cross-departmental initiatives. (Administration)	• Deploy a Cloud-Based Project Management Tool • Create Standardized Templates and Milestone Tracking • Enable Task Ownership and Role Clarity • Use Visual Analytics for Decision Makers





Goal 6: Foster a High-Performance Workplace Culture

Objective 6.1: Enhance employee morale, retention, and innovation

Projects

New Personnel: Select and train high-performing individuals for key new positions to bolster operational effectiveness and strategic initiatives. (Administration)

Employee Recognition Program: Boost employee morale, retention, and motivation by acknowledging individual and team contributions in meaningful, visible ways. (Administration)

Training and Development: Build a skilled, adaptable workforce through continuous learning and leadership development opportunities. (Administration)

Strategies

- Select individuals based on clear, strategic criteria
- Maintain consistency and rigor in hiring/promoting
- Equip individuals with the tools needed to succeed
- Ensure accountability and continuous improvement

- Establish a Formal Recognition Framework
- Align Recognition with Organizational Values and Goals
- Incorporate Tangible and Experiential Rewards
- Measure Impact on Engagement and Retention

- Conduct a Citywide Skills Gap Assessment
- Develop Tiered Learning Tracks
- Launch a Leadership Development Academy
- Track Training Participation and Career Growth Metrics
- Begin integrating AI applications into city programs to reduce demands on staff





Goal 7: Explore New Opportunities for Educational, Cultural and Recreational Establishments

Objective 7.1: Deliver high quality public services and spaces for education, recreation, and culture

Projects

Snack Shack: Provide a community-oriented food and beverage option at Bluffs Park to support youth sports, events, and daily park users. (Community Services)

Skate Park: Build a safe, modern, and inclusive skate facility that promotes active recreation opportunities and Malibu's skateboarding culture. (Community Services)

Community Lands Project: Develop conceptual designs and solicit feedback for new public facilities on city owned properties. (Administration)

Malibu Unified School District: Pursue the formation of an independent Malibu Unified School District. (Administration)

Malibu Equestrian Center: Reimagine educational and recreational programming to enhance utilization of the facility. (Community Services)

Strategies

- Finalize Construction by 2026
- Coordinate Ribbon Cutting and Youth Outreach
- Activate with Community Events and Partnerships

- Finalize construction by 2026
- Coordinate grand opening and ribbon cutting
- Foster Malibu's skate culture through events and programs
- Coordinate youth outreach and partnership opportunities

- Complete the design phase in 2026
- Complete the permitting, approval and funding in 2028
- Coordinate the grand opening and ribbon cutting in 2029

- Petition the State Board of Education in 2026
- Continue to engage Malibu students, families, and educators to support the formation of a district that is responsive, local, and accountable to its residents

- Solicit input from the community on unmet needs
- Develop funding model to enhance services
- Promote enhanced services to potential facility users

Community Input
MALIBU
MalibuCommunityLands.org



IMPLEMENTATION SCHEDULE

PROJECTS	FY 25-26	FY 26-27	FY 27-28
LONG TERM RECOVERY PLAN	PLANNING	IMPLEMENTATION	
ECONOMIC RECOVERY PROGRAM	PLANNING	IMPLEMENTATION	
COASTAL SEWER SYSTEM	PLANNING	IMPLEMENTATION	
WILDFIRE PREVENTION PROGRAM	PLANNING	IMPLEMENTATION	
CITY OPERATIONS MODERNIZATION	ROLLING PLANNING & IMPLEMENTATION		
COASTAL ADAPTATION PLAN	PLANNING	IMPLEMENTATION	
WATER SUPPLY UPGRADE	PLANNING	IMPLEMENTATION	
ADDED PERSONNEL & TRAINING	RECRUITMENTS	ON-BOARDING	

PROJECTS	FY 25-26	FY 26-27	FY 27-28
PCH SAFETY PLAN	IMPLEMENTATION		
COMMUNITY LANDS	PLANNING	IMPLEMENTATION	
COUNCIL CHAMBERS REMODEL	PLANNING	IMPLEMENTATION	
ENTERPRISE RESOURCE PROGRAM	PLANNING	IMPLEMENTATION	
MALIBU UNIFIED SCHOOL DISTRICT	ONGOING ASSESSMENT AND STRATEGY		
ENERGY MICROGRID	PLANNING	IMPLEMENTATION	

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Project #	Activity/Project	Description	SP Goal	Comp. Date	Key Milestone or Metric
PS.N.2	Food Truck Management	Work with City Prosecutor to develop a Food Truck Ordinance and amend the Oversize Vehicle Ordinance to better manage issues related to food trucks.	N/A	8/31/2026	Key Milestones: 1) Draft ordinances 2) City Council Public Hearings held 3) Second readings of Ordinances 4) Public education implemented 5) Begin enforcing ordinances
PS.N.3	Public Safety Commission	Oversee the Public Safety Commission including Agenda development and meeting management.	N/A	6/30/2027	Metric: # of meetings held
PS.N.4	Staff Training	Provide EOC and basic safety training to all City staff	N/A	6/30/2027	Key Milestones: 1) Classes scheduled 2) Training materials created 3) Training classes held
Public Works					
PW.1.1	Big Rock Drainage Infrastructure (Palisades Fire)	Repairs to drainage system in the Big Rock area	Goal 1: Rebuilding/ Recovery	5/30/2026	Completion of construction
PW.1.2	Las Flores Creek Park Repairs (Palisades Fire)	Repairs to Las Flores Creek Park as a result of the Palisades Fire.	Goal 1: Rebuilding/ Recovery	6/30/2027	Completion of construction
PW.1.3	Latigo Cyn RW repair	Repairs to damaged retaining walls along Latigo Cyn Rd as a result of the Woolsey Fire.	Goal 1: Rebuilding/ Recovery	6/30/2027	Completion of construction
PW.1.4	PCH Wastewater (Palisades Fire)	Install a wastewater line along PCH connecting beachfront properties along PCH damaged by Palisades Fire	Goal 1: Rebuilding/ Recovery	12/30/2030	1) Formation of an assessment district 2) Final Design 3) Permitting 4) Construction 5) Property connections

Project #	Activity/Project	Description	SP Goal	Comp. Date	Key Milestone or Metric
PW.3.1	Busch Drive Roundabout	Intersection improvements including constructing a two-lane roundabout to reduce traffic congestion and improve safety. Existing traffic backups near Zuma Beach access.	Goal 3: Infrastructure Resilience	6/30/2028	Conceptual design; PS&E package; environmental documentation
PW.3.2	Civic Center Wastewater Treatment Facility - Phase Two	This project consists of expanding the Civic Center Water Treatment Facility from 190,000 gallons per day to 350,000 gallons per day. This expansion is to include those properties identified in the Phase 2 prohibition zone.	Goal 3: Infrastructure Resilience	3/31/2031	1) Update MOU 2) Formation of an assessment district 3) Complete the design , environmental and permitting phase 4) Construction phase 5) Private Property connections coordination with CDD
PW.3.3	Encinal Canyon 60-inch Storm Drain Improvements	60-IN storm drain repair	Goal 3: Infrastructure Resilience	12/31/2026	Bid advertisement, start construction
PW.3.4	EV Charging Stations	Evaluate quantity of EV charging stations and needs of the community	Goal 3: Infrastructure Resilience	6/30/2027	Clean Power
PW.3.5	Kanan Dume Biofilter	MS4 stormwater compliance project	Goal 3: Infrastructure Resilience	12/31/2026	Bid advertisement
PW.3.6	Westward Beach shoulder repair (Woolsey)	Embankment/shoulder repair of winter storm damages	Goal 3: Infrastructure Resilience	6/30/2026	Completion of construction
PW.4.1	Harbor Vista and Malibu Canyon Road Curb Return Modifications	Improve safety and visibility at the intersection of Malibu Canyon Rd and Harbor Vista Dr by increasing curb return radius and relocating an SCE utility pole prior to construction	Goal 4: Public Safety	12/31/2026	Bid advertisement, start construction

Project #	Activity/Project	Description	SP Goal	Comp. Date	Key Milestone or Metric
PW.4.2	PCH at Las Flores and Rambla Pacifico Intersection Improvements	Safety project to improve traffic operations at the Las Flores Cyn and Rambla Pacifico intersections by reconfiguring traffic signals, improving roadway alignment, and enhancing pedestrian and bicylce facilities.	Goal 4: Public Safety	6/30/2029	1) Completion of design 2) Bid advertisement and construction
PW.4.3	PCH Cross Walk Improvements at Big Rock Drive and 20326 PCH	Pedestrian and safety improvements at the intersection of PCH and Big Rock	Goal 4: Public Safety	6/30/2027	Completion of construction.
PW.4.4	PCH Intersection Improvements - Trancas Canyon Right Turn Lane	Intersection improvements - construction of a dedicated right turn lane	Goal 4: Public Safety	1/31/2027	Completion of construction
PW.4.5	PCH Pedestrian Undercrossing at Malibu Seafood	Construct a new pedestrian undercrossing approximately 100 ft connecting Corral Beach across from Malibu Seafood to the Sara Wan Trailhead. The project will improve pedestrian safety and access by providing safer crossing under PCH	Goal 4: Public Safety	6/30/2029	Conceptual design; PS&E package; environmental documentation
PW.4.7	PCH Quick Build Roundabouts	Construction of temporary quick-build roundabouts at Encinal Canyon and Matador Beach	Goal 4: Public Safety	6/30/2027	Completion of construction. Evaluation metrics
PW.5.1	City Hall Audio Visual Upgrades	Upgrade audio visual equipment in Council Chambers, Multi-Purpose Room and Senior Center	Goal 5: Modernization	8/31/2026	Completion of the project; upgraded AV system
PW.5.2	Dashboards- Environmental Programs (clean water, solid waste, clean power alliance), Maintenance Services, CIPs	Create a public facing dashboard to increase transparency	Goal 5: Modernization	6/30/2028	Develop and implement a dashboard for public facing metrics

Project #	Activity/Project	Description	SP Goal	Comp. Date	Key Milestone or Metric
PW.4.8	Annual Overlay - Point Dume Resurfacing Project - Phase I	Annual street resurfacing project	Goal 4: Public Safety	12/31/2026	Completion of construction
PW.7.1	Malibu Bluffs Park Snack Shack and Park Enhancements	Complete engineering design. Work with CDD to complete permitting and building and safety requirements (CDP and CUP)	Goal 7: Culture and Recreation	3/31/2028	1) Design, environmental and permitting phase 2) Construction phase
PW.N.1	City Hall Server Room Fire Suppression System	Install fire suppression systems for the IT/server rooms at City Hall to enhance fire protection and safeguard critical technology infrastructure.	N/A	12/31/2026	Completion of construction
PW.N.2	Evaluate the City's waste hauler permitting	Evaluate the waste hauler permitting and determine whether there is a potential the City can increase revenue from the haulers	N/A	6/30/2027	Solid waste

City of Malibu
MEMORANDUM

To: Joseph Irvin, City Manager

From: Public Works Commission

Date: June 24, 2026

Subject: Proposed Public Works Commission Assignments for Fiscal Year 2026-27

At its regular meeting on June 24, 2026, Public Works Commission recommended the following assignments for FY 2026-27:

1. **Strategic Plan Goal 4: Public Safety**
   Provide commission input, comment and participation in Community Workshops and provide updates on safety projects along Pacific Coast Highway and City infrastructure projects.

   1. PW.3.1: Busch Drive Roundabout
   2. PW.4.2: PCH at Las Flores and Rambla Pacifico Intersections Improvements
   3. PW.4.5: PCH Pedestrian Undercrossing at Malibu Seafood
   4. Caltrans' projects within the city limits

2. **Strategic Plan Goal 3: Advanced Infrastructure Resilience**
   Receive updates on projects, tasks, and initiatives

   1. PW.1.4: PCH Wastewater (Palisades Fire)
   2. PW.3.2: Civic Center Wastewater Treatment Facility – Phase 2
   3. PW.3.4: EV Charging Stations
   4. PW.5.2: Dashboards – Environmental Programs (clean water, solid waste, Clean Power Alliance), Maintenance Services, CIPs
   5. PW.N.2: Evaluate the City's Waste Hauler Permitting
   6. Environmental Programs Compliance and Update reports.

3. **Strategic Plan Goal 1: Support Community Rebuilding and Long-Term Recovery**
   Receive updates on Disaster Recovery projects and State/FEMA reimbursements –.

   1. PW.1.1: Big Rock Drainage Infrastructure (Palisades Fire)
   2. PW.1.2: Las Flores Creek Park Repairs (Palisades Fire)
   3. PW.1.3: Latigo Canyon Retaining Walls Repair (Woolsey Fire)
   4. PW.1.4: PCH Wastewater (Palisades Fire)
   5. PW.3.6: Westward Beach Shoulder Repair (Woolsey Fire)

4. **Strategic Plan Goal 7: Culture and Recreation**
   Provide Commission feedback and recommendations to Council regarding the Community Land Projects and City facilities.

    1. PW.7.1: Malibu Bluffs Parks Snack Shack and Park Enhancements
    2. Recreational amenities and facilities at the Heathercliff Property and Ioki Property

5. Receive annual updates on the Landslide Maintenance Assessment Districts.

    1. Big Rock Assessment District
    2. Calle Del Barco Assessment District
    3. Malibu Road Assessment District

6. Receive updates and provide feedback on the partner agencies' projects located within the city limits or having impact on the city.

Note: The projects that are added to the Public Works workplan through City Council budget updates will be added to a corresponding category of Commission assignments automatically. The Commissioners will be updated on the revised assignments in a timely manner.